

Trust

Performance

Ownership







Market Study



Distributor Shortlist



**Business Audit & Assessment** 



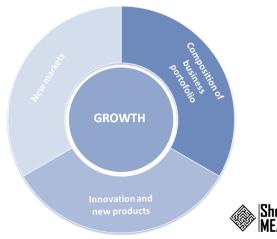
**Integrated Solution** 

Shortcut BizDev division can evaluate the potential of your products in new markets, support you in finding the right partner, introduce your products within new territories and assess your business.

We offer a "bespoke" service to our clients depending on their needs. Those services are broken down in 4 different modules, each aiming to address specific needs depending on the development stage of the company.

By business development we mean generate growth by building and implementing the right strategy to increase your sales, numerical distribution, consumer & brand awareness.

Such achievements can be done through new markets opening, development of the business portfolio composition and/or innovation and products launch.







Choosing the right business partner is like choosing the right life partner, there will always be ups and downs, success and challenges. What is key is to have the same vision and a healthy communication.

At **Shortcut MEA** we translate that into **assessing potential distributor on 62 KPIs** (Key Performance Indicators) grouped in **9 different categories**: distribution and rout to market, financial overview, marketing capability, sales management & process, organization & structure, communication & information flow, logistic & supply chain, human resources, network & influence.

For each **KPI** we set up a score and coefficient target in accordance with our client strategy on the country or our recommendation. We than compare the potential partner score for each **KPI**. Ultimately this gives us a precise scan that will highlight who has the best match with the strategy to develop the country.







Step 1: Defining the Go To Market Strategy

Prior to approaching any potential distributor in the market, Shortcut MEA, along with its clients, defines the GTM strategy for Go To Market Strategy. It specifies how the company will reach its customers within the market, taking into consideration parameters such as distribution, marketing, supply chain , financing, resources needed and processes to be implemented.



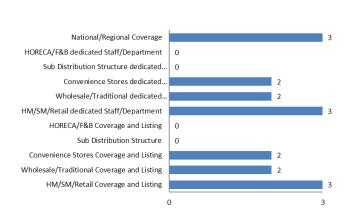


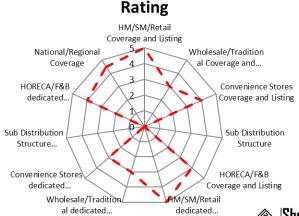
Step 2: Defining the KPIs target and coefficient.

Once the **GTM** is clearly defined, we set for each KPI we use to evaluate a potential partner 2 data: the KPI rating target & the KPI coefficient.

- The KPI rating target is a scale from 0 to 5: we set this figure depending on how well we need the distributor to perform for this KPI.
- The **KPI coefficient** is a scale from 0 to 3 that defines **how important is the KPI** within its group. That allows us to have a clear understanding of the area of focus within our GTM strategy.

For example, within the Rout To Market group, a company can consider that distribution in Modern Trade (Hyper and Supermarkets) is limited in the country and not an area of focus and rather want the potential distributor to concentrate its efforts on Traditional Trade – in that case the KPI coefficient is going to be low, maybe 1 on the scale of 1 to 3. However even if not focusing on the modern trade, the company might still want the distributor to perform well – in that case the KPI rating target will be high, maybe 4 on the scale of 0 to 5.





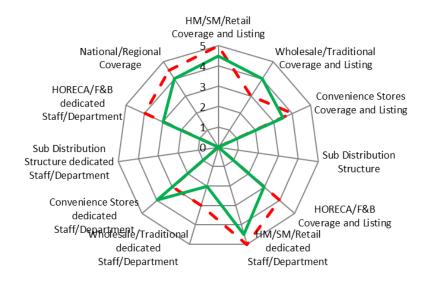




Step 3: Assessing the potential distributors.

Following the KPI target & coefficient set up, the next step is to **assess potential distributor for each KPI**. We usually approach 5 to 8 distributors in the territory and shortlist 3 to 5 of them for full assessment.

Than for each KPI we evaluate **how well the potential partner performs**. For each KPI group, we'll have a precise overview of the distributor **evaluation for each KPI against our expectations** as per the GTM strategy.







Step 4: Distributor comparative analysis and ranking.





Finally a **comparative analysis on the 62 KPIs** allows us to have a **precise view of each potential distributor evaluation** against our Go To Market strategy and requirements.

Our distributor shortlist process ensures a precise assessment based on reliable parameters and avoiding any subjective judgment.